

## BOARD OF GOVERNORS AGENDA

1130, Wednesday 5 July 2023, Board Room, St Andrew's Court

- 1130 Strategic horizon-scanning session: Ravelin Sports Centre  
Paul Tilley, Head of Sport and Recreation
- 1200 1. Introductions, Apologies, Quoracy and Conflicts of Interest
2. Minutes of the Previous Meeting 30 March 2023 (Annex A: Page 3) – **confidential**
3. Matters Actioned (Annex B: Page 20) and Matters Arising
- 1210 4. Reports from the Chair and Vice-Chancellor
- 4.1. Chair's Business (*Oral Report*)
- 4.2. Vice-Chancellor's Report (*Oral Report*)
5. Reports for Strategic Discussion and Decision
- 1240 5.1. Constitutional and Membership Matters (Annex C: Page 22) – **confidential**
- 1300 **LUNCH BREAK (20 minutes)**
- 1320 5.2. University Budget for 2023/24 (Annex D: Page 31) – **confidential**
- 1350 5.3. Student Support Services Structure (Annex E: Page 53)
- 1410 5.4. Graduate Outcomes Survey 2023 Summary (Annex F: Page 64)
- 1425 5.5. Annual Review of 2015 to 2025 Accommodation Strategy (Annex G: Page 69) - **confidential**
- 1440 5.6. Victoria Park Update (Annex H: Page 77) – **confidential**
- 1500 **BREAK (10 minutes)**
- 1510 5.7. Monitoring of Key Performance Indicators for University Strategy (Annex I: Page 83)
- 1525 5.8. Exceptional And Urgent Approvals Group (Annex J: *To follow*)
- 1535 5.9. Streamlining Board, Committee Processes and Board Effectiveness Update (Annex K: Page 93)
6. Reports for Regulatory and Statutory Compliance Purposes
- For Decision
- 1555 6.1. Appointment of the External Auditors (Annex L: Page 97)
- 1600 6.2. Academic Council Terms of Reference Update (Annex M: Page 98)
- For Note
- 1610 7. Reports for note from Board Committee Chairs:
- \* 7.1. Remuneration Committees Chair's Report (Annex N: Page 102)
- \* 7.2. Nominations Committee Report (Annex O: Page 104)
- \* 7.3. Audit and Quality Committee Chair's Report (Annex P: Page 105)



- \* 7.4. Infrastructure and Finance Committee Chair's Report: (Annex Q: Page 109) – **confidential**
- \* 7.5. University Management Accounts (Annex R: Page 112) and Subsidiary Companies summary (Annex S: Page 129) – **confidential**
- \* 7.6. People, Culture and Engagement Chair's Report (Annex T: Page 134)
- \* 7.7. Academic Council Chair's Report (Annex U: Page 137)
- \* 7.8. The draft minutes of the Academic Council meeting of 21 March 2023 were circulated on 17 May 2023.

1620 8. Matters for Information

- \* 8.1. UPSU Review of 2022/2023 (Annex V: Page 144)
- \* 8.2. Confirmed Meeting Dates for 2023/2024:
  - Wednesday 11 October 2023 from 1130 to 1630
  - Wednesday 22 November 2023 from 1130 to 1630
  - Monday 29 January 2024 from 1130 to 1630
  - Tuesday 26 March 2024 from 1130 to 1630
  - Wednesday 3 July 2024 from 1130 to 1630Confirmed Meeting Dates for 2024/2025:
  - Wednesday 9 October 2024 from 1130 to 1630
  - Wednesday 27 November 2024 from 1130 to 1630
  - Wednesday 22 January 2025 from 1130 to 1630
  - Tuesday 25 March 2025 from 1130 to 1630
  - Wednesday 2 July 2025 from 1130 to 1630
- \* 8.3. Date of next Board meeting: Wednesday 11 October 2023 from 1130 to 1630  
Strategy Day and dinner: Thursday 5 October 2023

1625 9. Record of Thanks

\* If you wish to discuss any agenda items listed in this section then please inform the Clerk to the Board at least 48 hours in advance of the meeting. These reports will otherwise be formally received for note.