

BOARD OF GOVERNORS AGENDA**1130, Wednesday 26 November 2025, Boardroom, St Andrew's Court****AGENDA**

- 1130 1. Introductions, Apologies, Quoracy and Conflicts of Interest
2. Approval of Agenda (*Oral Report*)
3. 3.1. Action Log (Annex A: Page 1)
3.2. Matters Arising (Annex B: Page 3)
- 1140 4. Reports from the Chair and Vice-Chancellor
- 4.1. Chair's Business (*Oral Report*)
4.2. Vice-Chancellor's Report (Annex C: Page 5)
5. Reports for Strategic Discussion
- 1155 5.1. Deep Dive: Transnational Education (Annex D: Page 11)
- 1325 **LUNCH BREAK (20 minutes)**
6. Reports for regulatory and statutory compliance purposes
- For Decision/ Approval/ Discussion:
- 1345 6.1. Financial Statements as at 31 July 2025 (Annex E: Page 21) – **confidential**
6.2. Letter of Comfort and Letter of Representation (Annex F: Page 102)
6.3. Going Concern Report (Annex G: Page 111) – **confidential**
6.4. OfS Annual Financial Return (Annex H: Page 116) – **confidential**
- 1425 6.5. Reports of the Chair of Finance and Infrastructure Committee (Annex I: Page 124) and (Annex J: Page 127)
- 1435 6.6. Report of the Chair of Audit and Risk Committee (Annex K: Page 142) - **confidential**
- 1450 6.7. Prevent Duty: OfS Accountability Declaration and Data Return (Annex L: Page 157)
- 1500 **BREAK (10 minutes)**
- 1510 6.8. Assurance Statement on Quality (Annex M: Page 165)
1530 6.9. Scheme of Delegation (Annex N: Page 169)
1545 6.10 Report of the Chair of Nominations Committee (Annex O: Page 177) – **confidential**
1555 6.11 Student Recruitment Update (Annex P: Page 182) – **confidential**
1610 6.12 Establishment of a Branch Campus (Annex Q: Page 186) – **confidential**

* If you wish to discuss any of the agenda items listed in the following sections then please inform the Clerk to the Board of Governors at least 24 hours (one working day) in advance of the meeting *

- 1625 7. Unanimous Consent Agenda* – (Provided Separately)
For Approval
- 7.1. Minutes of the Previous Meeting 8 October 2025 (Annex R: Page 192) – **confidential**
7.2. Letters of Support 2024-25 (Annex S: Page 205) - **confidential**

- 7.3. Dissolution of TEPL (Annex T: Page 214) - **confidential**
- 7.4. Modern Slavery Act 2015 – Updated Statement (Annex U: Page 215)
- 7.5. Report of the Chair of Remuneration Committees (Annex V: Page 220)
- 7.6. Annual Report of Remuneration Committees (Annex W: Page 233)

For note

- 7.7. Report of the Chair of People Committee (Annex X: Page 238)

8. Any Other Business *

9. Matters for information *

1630 9.1. Date of next meeting: Thursday 29 January 2025