

FINANCE AND INFRASTRUCTURE COMMITTEE

TIME /DATE / VENUE	1030, Tuesday 13 January 2026 (held via videoconference)
PRESENT	David Madoc-Jones (Chair) Justin Fanstone Stacey Parrinder-Johnson Mark Readman
IN ATTENDANCE	Verity Knight, UPSU Officer Dr Marius Kwint, Academic Council nominated Staff Governor Mary White, Chief Financial Officer Tahir Ahmed, minute 41 only
SECRETARIAT	Paul Mould Executive Director of Corporate Governance Helen Malbon, Senior Governance Officer To facilitate thorough discussion some items were taken out of the published agenda order.



35 Welcome, apologies, and declarations of interest

- i. The Chair welcomed Dr Marius Kwint, Academic Council nominated Staff Governor to his first Committee meeting.
- ii. Apologies had been received from Professor Graham Galbraith, Sukanya Siva and Professor Sandy Pepper.
- iii. There were no new standing declarations of interest to declare. Under the investment strategy item, it was noted that the Chair had recommended the external consultants supporting the development of the Investment Strategy.
- iv. The Clerk confirmed that the meeting was quorate and could proceed to business.

36 Unanimous Consent agenda

- i. Committee approved the minutes of the meeting held on 9 November 2025.
- ii. Committee noted the Digital Plan project update.
- iii. It was agreed to remove the Financial Regulations paper from the UAC agenda and discuss the proposals under agenda item 9b.

37 Action log

Key points noted were:

- i. There were 6 points to note. Two actions were complete, 3 would be on future agendas and the Estates and Digital projects would be covered under items on this agenda. Following discussion, it was agreed that the strategic project tracker and financial forecast items could be removed from the action log.
- ii. Committee noted the report.
- iii. There were no other matters arising.

38 Strategic and Financial planning 2026/2027 – confidential

39 Investment Approach and strategy – confidential

40 Chief Financial Officer report – confidential

41 Estates masterplan - confidential

42 Financial Regulations – confidential

43 Any other business

The Chair noted that Helen Malbon, Senior Governance Officer would be leaving the University on 16 January 2026 to begin a new governance role in the private sector. He



thanked her on behalf of the Committee for her many years of service.

44 Date of next meeting

The next meeting would be held at 1030 on 11 March 2026.



Action Log

Minute	Action	Responsible Officer	Target date
32 v	To include in the next Student Accommodation Strategy consideration of the cost of capital on owned halls and more granular data on student preferences and behaviour, such as data on the number of commuting students as the Connected Curriculum developed and the required number of days on campus reduced	Chief Financial Officer	June 2026