

BOARD OF GOVERNORS AGENDA

1130, Thursday 29 January 2026, Boardroom, St Andrew's Court

- 1130 1. Introductions, Apologies, Quoracy and Conflicts of Interest
2. Approval of Agenda (*Oral Report*)
3. 3.1. Action log (Annex A: Page 1)
3.2. Matters Arising (Annex B: Page 3)
4. Reports from the Chair and Vice-Chancellor
- 1140 4.1. Chair's Business (*Oral Report*)
4.2. Vice-Chancellor's Report (Annex C: Page 5)
5. Reports for Strategic Discussion
- 1200 5.1. Deep Dive: Research and Innovation (Annex D: Page 10) - **confidential**
- 1330 LUNCH BREAK (20 minutes)**
- 1350 5.2. People Item (Presentation)
1440 5.3. Strategic Overview of Faculty of Humanities and Social Sciences (Annex E: Page 15) –
confidential
6. Reports for regulatory and statutory compliance purposes
- 1500 6.1. Report of the Chair of Finance and Infrastructure Committee (Annex F: Page 19) - **confidential**
- 1515 BREAK (10 mins)**
- 1525 6.2. Technology Building Update (Annex G: Page 34) - **confidential**
1540 6.3. Connected Curriculum: Progress and Risk Analysis (Annex H: Page 38) - **confidential**
1610 6.4. Student Recruitment Update (Annex I: Page 44) – **confidential**

* If you wish to discuss any of the agenda items listed in the following sections then please inform the Clerk to the Board of Governors at least 24 hours (one working day) in advance of the meeting *

7. Unanimous Consent Agenda* – (Provided Separately)
- 1620 For Approval
- 7.1. Minutes of the Previous Meeting 26 November 2025 (Annex J: Page 47) – **confidential**
7.2. External Auditor Appointment (Annex K: Page 65) – **confidential**
7.3. Statement of Primary Responsibilities Comparison with Board Business 2025 (Annex L: Page 67)
7.4. Report of the Chair of Academic Council (Annex M: Page 75) – **confidential**

For note



7.5. Undergraduate Degree Outcomes Statement 2024/25 (Annex N: Page 80) – **confidential**

8. Any Other Business *

1625 9. Matters for information *

* 9.1. Confirmed Meeting Dates for 2026/2027:

- Wednesday, 7 October 2026
- Tuesday, 24 November 2026
- Wednesday, 27 January 2027
- Tuesday, 23 March 2027
- Wednesday, 7 July 2027

* 9.2. Date of next meeting: Tuesday 31 March 2026