

## BOARD OF GOVERNORS AGENDA

1130, Wednesday 31 March 2021, via Zoom

Strategic horizon-scanning session: Overview of the Development of the Digital Strategy

1. Introductions, Apologies, Quoracy and Conflicts of Interest
2. Minutes of the Previous Meetings 20 January 2021 and 26 January 2021 (Annex A: Page 3) and (Annex B: Page 21) – confidential
3. Matters Actioned (Annex C: Page 25) and Matters Arising
4. Reports For Strategic Discussion And Decision
  - 4.1 Board Membership (Annex D: Page 26) – confidential
  - 4.2 Budget 2020/2021 and Cash Flow Update (Annex E: Page 31) – confidential
  - 4.3 Board Effectiveness Review (Annex F: Page 47)
  - 4.4 Consumer Protection and Communication with Students during the Covid-19 Pandemic (Annex G: Page 52)
  - 4.5 London Campus Update (Presentation) – confidential
  - 4.6 Race Equality Update (Annex H: Page 86)
5. Reports for Regulatory and Statutory Compliance Purposes
  - 5.1 University Website (Annex I: Page 91) – confidential
  - 5.2 CUC Higher Education Code of Governance (Annex J: Page 118)
  - 5.3 Ofsted Inspection of Degree Apprenticeships (Annex K: Page 157)
  - 5.4 Research Excellence Framework Update (Oral Report)
  - 5.5 New Theatre Royal Update (Oral Report)
  - 5.6 Optometry Update (Oral Report)
  - 5.7 Corporate Risk Register (Annex L: Page 166)
6. Reports from the Chair and Vice-Chancellor
  - 6.1 Chair's Business (*Oral Report*)
  - 6.2 Vice-Chancellor's Report (*Oral Report*)
7. Reports for note from Board Committee Chairs:
  - 7.1 Nominations Committee Report (Annex M: Page 224)
  - 7.2 Audit and Quality Committee Chair's Report (Annex N: Page 225)
  - 7.3 Infrastructure and Finance Committee Chair's Reports: January 2021 (Annex O: Page 227) and March 2021 (Annex P: Page 230) – confidential
  - 7.4 Human Resources Committee Chair's report January 2021 meeting (Annex Q: Page 234)
  - 7.5 University Management Accounts (Annex R: Page 237) and Subsidiary Company Management Accounts (Annex S: Page 252) – confidential
  - 7.6 Academic Council Chair's Report (Annex T: Page 262)
  - 7.7 The confirmed minutes of the Academic Council meeting of 9 February 2021 were circulated on 16 March 2021. The minutes of 23 March 2021 will be circulated electronically to members on when they are available.
8. Matters For Information
  - 8.1 UPSU Elections (Annex U: Page 264)
  - 8.2 Prevent Duty (Annex V: Page 267)
  - 8.3 Confirmed Meeting Dates for 2021/2022 and Confirmed Meeting Dates for 2022/2023:
  - 8.4 Date of Next Meeting: Wednesday 7 July 2021
9. Vote of Thanks