

## BOARD OF GOVERNORS AGENDA

1130, Thursday 25 November 2021, Boardroom, St Andrew's Court

### AGENDA

- 1130 Workshop session: London Campus
- 1230 **LUNCH BREAK**
- 1300 1. Introductions, Apologies, Quoracy and Conflicts of Interest
2. Minutes of the Previous Meeting 13 October 2021 (Annex A: Page 3) - **confidential**
3. Matters Actioned (Annex B: Page 21) and Matters Arising
4. Reports for Strategic Decision:
- 1310 4.1. Strategic Curriculum Development (Annex C: Page 22) - **confidential**
- 1355 4.2. HR Programme Phase 2 Funding (Annex D: Page 55) - **confidential**
- 1410 4.3. Board Effectiveness Recommendations (Annex E: Page 70)
- 1425 BREAK**
5. Reports for Compliance:
- For Decision/ Approval:
- 1435 5.1. Financial Statements of the University 2020/2021 (Annex F: Page 79) - **confidential**
- 1455 5.2. Letter of Representation and Letters of Support for Subsidiary Companies (Annex G: Page 194)
- 1500 5.3. Annual Report of Audit and Quality Committee 2020/2021 (Annex H: Page 209)
- 1510 5.4. Assurance Statement on Quality (Annex I: Page 240)
- 1525 5.5. Prevent Duty: OfS Accountability Declaration and Data Return (Annex J: Page 261)
- 1535 5.6. Corporate Risk Register (Annex K: Page 277)
- 1545 5.7. Modern Slavery Act 2015 – Updated Statement (Annex L: Page 340)
6. Reports for Discussion/Information:
- 1550 6.1. Race and Equality Update (*Oral report*)
- 1605 6.2. Student Recruitment (*Oral report*)
- 1615 6.3. OfS Guidance on Reportable Events (Annex M: Page 348)
7. Reports from the Chair and Vice-Chancellor:
- 1620 7.1. Chair's Business (*oral report*)
- 7.2. Vice-Chancellor's Report (*Oral Report*)
- 7.3. The Vice-Chancellor's Summary Objectives for 2021/2022 (Annex N: Page 362)



- \* 8. Reports for Note from Board Committee Chairs:
  - \* 8.1. Remuneration Committee (Annex O: Page 364)
  - \* 8.2. Infrastructure and Finance Committee (Annex P: Page 366) - **confidential**  
*(Management Accounts will be circulated when available)*
  - \* 8.3. Audit and Quality Committee (Annex Q: Page 369)
- 9. Matters for information:
  - \* 9.1. Draft minutes of the Academic Council meetings of 23 November 2021 will be circulated to members when available.

1630 10. Date of next meeting: Tuesday 25 January 2022

\* If you wish to discuss any agenda items listed in this section then please inform the Clerk to the Board at least 48 hours in advance of the meeting. These reports will otherwise be formally received for note.